KEYSTONE

INFRASTRUCTURE GROUP

BUILDING TODAY. POWERING TOMORROW.

CONSULTANCY PORTFOLIO

Environment, Sustainability and Consenting

Senior, remote and site-based delivery for nationally significant infrastructure

Keystone Infrastructure Group Ltd
j.yates@keystone-ig.com · October 2026

1. Who we are

Keystone Infrastructure Group is a specialist environment, sustainability and consenting consultancy for nationally significant infrastructure projects. We work for developers, principal contractors and their supply chains across power transmission, nuclear, rail and renewable energy.

Our people come from site. They have run environmental departments on live construction projects, discharged requirements against programme and answered to regulators when things go wrong. That background shapes everything we produce: consent documentation that is written to be delivered, not just approved.

Every Keystone commission is led by a senior practitioner who does the work, not just reviews it. We bring in hand picked associates where required, with incredible reputations in the industry, and they work to the same world class standard under our direct supervision.

2. Why Keystone

Infrastructure clients tell us the same things about traditional consultancy: scopes that grow, senior names on the bid and junior staff on the job, and documents that read well but do not survive contact with site. Our model is built to remove those problems.

The traditional consultancy model	The Keystone model
Scope defined by hours and grows through variations.	Scope defined by consent obligations and deliverables, agreed at the outset.
Senior staff win the work, junior staff deliver it.	Senior practitioners win the work and deliver it.
Specialist work subcontracted down the chain to whoever is available.	Associates selected for the specific requirement and supervised directly.
Documents written for approval, then reworked for construction.	Documents written by people who have delivered them on site, so they work first time.
Consents treated as a paperwork exercise separate from programme.	Consents gated against programme so that construction can start in the priority areas.
Consultants appointed once the project team is in place, after early risks have already landed.	Interim support from contract award, so documentation and risk profiles are ready before the team arrives.

3. Mobilisation support — before your team is in place

The period between contract award and full team mobilisation is where consent risk is highest and resource is lowest. Requirements start to apply, enabling works need consents, survey windows open and close, and client deadlines for management plans arrive — often before an environment and consenting department exists.

Keystone provides temporary, senior-led support through that gap. We develop the documentation and risk profiles the project needs to start compliantly, then hand a working system to the permanent team.

Keystone has found over the years that the majority of contract issues arise from not having the specialists available for subcontractor discussions, leading to not having defined responsibilities and ending up with multiple contract claim costs or budget constraints. Keystone plugs that gap to ensure contract aspects are well defined and allow risk to be assessed accordingly.

Consent and requirement register	Every obligation in the consent and contract mapped to an owner, a trigger and a programme date.
Environmental and consent risk profile	Programme-critical consents, long-lead surveys, seasonal constraints and third-party dependencies identified and ranked before they become delays.
Early works documentation	CEMP framework and the management plans needed to release enabling works and early discharges.
Document framework	Templates, numbering and document control set up so the permanent team builds on a consistent base.
Resourcing plan	The roles, specialisms and timing the permanent department needs, so recruitment follows the programme rather than chasing it.
Structured handover	A documented handover to the incoming team, with Keystone available afterwards for continuity.

The result is that your permanent team inherits a working system and a known risk position, not a blank page.

4. Our services

4.1 Primary consenting

Securing the right to build, on the right route and with commitments the project can actually deliver.

- Consenting strategy and selection of the legal route for complex developments.
- Development Consent Order documentation, requirements and control documents.
- EIA screening and scoping, including justified scoping-out to keep assessment proportionate.
- Town and Country Planning Act and Hybrid Bill consenting outside and alongside primary powers.
- Statutory consultation, stakeholder engagement and technical responses during examination.
- Identification of land and contractual interfaces that need resolving before delivery.

4.2 Secondary consenting

Turning a granted consent into permission to start work, discharged in the order construction needs it.

- Discharge of DCO requirements and planning conditions, sequenced against the construction programme.
- Section 61 prior consents for construction noise and vibration.
- Environmental permits, waste exemptions and CL:AIRE materials management.
- Protected species mitigation licences and landscape and ecological management plans.
- Trade effluent consents and negotiation with statutory undertakers.

- Consent registers and trackers that give the project team a single view of what is open, due and discharged.

4.3 Environmental compliance and site delivery

Keeping the project inside its consents once work is under way.

- Construction environmental management plans and specialist management plans.
- Ecological Clerk of Works and environmental site supervision.
- RAMS review for compliance with consent conditions and environmental commitments.
- ISO 14001 lead auditing and environmental management system implementation.
- Toolbox talks, workforce training and environmental incident investigation.

4.4 Sustainability

- CEEQUAL (BREEAM Infrastructure) and BREEAM assessment and target setting.
- Carbon modelling, life cycle carbon assessment and carbon reduction on site.
- Climate change adaptation and resilience assessment.
- Social value strategy, measurement and community return on investment.

4.5 Project management

- Building and leading environment and consenting departments on major contracts.
- Integrating consent obligations with programme, commercial and contractual requirements.
- Managing specialist subcontractors against defined scopes and KPIs.
- Reporting to client and end-client leadership with clear, decision-ready information.

5. Our associates

Keystone draws on a network of associates who share our site-based background. Each is engaged for a defined requirement, works under the direction of a Keystone lead, and is held to the same standards of quality, conduct and confidentiality as our own staff. Keystone remains accountable to the client for every deliverable.

Associate capability is drawn from the following disciplines.

Environmental consenting	Consenting strategy, DCO and planning documentation, discharge of requirements.
Environmental management	Site environmental management, CEMPs, auditing and compliance on live construction projects.
Ecology	Protected species survey and licensing, ECoW, biodiversity net gain and habitat management.
Sustainability	CEEQUAL and BREEAM assessment, carbon management and social value.
Data and GIS	Consent tracking, spatial data management and constraints mapping.
Engineering interface	Cable and civils design input where consent constraints drive engineering decisions.

Every associate engagement is screened for conflicts of interest before work begins.

6. Experience of our people

Our lead consultant has delivered environment and consenting leadership on some of the largest infrastructure projects in the UK and overseas. The projects below were delivered by Keystone personnel, including in roles held with previous employers before Keystone was established.

Project	Consent regime	What we delivered
Eastern Green Link 1 (onshore HV cable)	DCO / TCPA	Head of environment, sustainability and consents for the cable contractor, leading a department of 11 specialists and removing programme blockers with the local planning authority.
HVDC transmission NSIP (confidential)	DCO	Management of the environmental department, delivery of DCO documentation and strategic delivery of environmental contract and legal requirements.
HS2 Curzon Street station	HS2 Act / TCPA	Carbon and life cycle modelling, BREEAM, EIA and L2 certification.
HS2 Area C1	HS2 Act / TCPA	Consents and environment lead, delivering around 300 s61 applications, bespoke EPR permits and judicial review technical responses.
Sizewell C associated development	DCO	Technical lead for ecology and associated development, restructuring the ecology and town planning framework
Hinkley Point C	DCO / nuclear site licence	Environmental management for a 3,000-person workforce across 35 sub-projects, with ISO 14001 integration across the joint venture.
North Mole Power Station, Gibraltar	IPPC / EPR	First private IPPC permit under the new regulations and associated activity consents for LNG storage.
Government of Gibraltar	EIA / national policy	EIA and environmental policy for marine reclamation, stadium, cable car and airport tunnel schemes.

7. How we work with you

- We agree a scope of deliverables tied to the consent obligations, not an open-ended allocation of hours.
- We work on a call-off or fixed-deliverable basis, scaling up for application and discharge peaks and down between them.
- We integrate with your team, systems and document control rather than running a parallel process.
- We tell you early when a consent risk threatens programme, and we bring a solution with the problem.

8. Contact

Lead contact	Jonny Yates, Managing Director.
Email	j.yates@keystone-ig.com
Registered office	61 Bridge Street, Kington, HR5 3DJ.
Company	Keystone Infrastructure Group Ltd, registered in England and Wales, No. 17222464.